

June, 2022 GreenSheet

About NAPMM

Founded in 1947, NAPMM strives to help market managers improve facilities and increase services while encouraging cooperation and exchange of ideas between members and partners.

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Message From the President

For those of you that do not know me, my name is Brendan Tydings and I am honored to be the President of NAPMM. I am the Market Manager of the Genesee Valley Regional Market in Rochester, NY and have been associated with NAPMM for six years. Even though I may be "newer" to NAPMM, our market has a long-standing history with NAPMM, stemming back to Bill Mulligan Sr. who was a founding member of NAPMM and Bill Mulligan Jr. who has been a member for 30+ years. The organization has been through a great amount over the years but has stood the test of time because of our great



members. As we come out of the other side of the pandemic we need you, our members, to help us rebuild our group and get the next wave of market managers involved in the organization. We may have a lot of new faces but NAPMM has a way of bringing together great people that always seem to share a lot of the same experiences, dilemmas and strategies. We are very lucky to have a great group serving on the Board of Directors and I am confident that the future of the organization is bright and will continue to be a resource for Market Managers across the country. We learned many things during the pandemic but most importantly it reminded us that we are stronger together and emphasized the importance of knowing your neighbor. Networking will always be the main focus of NAPMM – with a little fun along the way.

I also wanted to take a moment to extend a sincere thank you and appreciation to Linda Best. Linda recently announced her retirement from the organization after serving in different capacities over the last 22 years. Linda and her husband Ronnie are perfect examples of what make NAPMM so special and I will always be grateful to the organization for providing the opportunity to get to know them. Linda has been a consistent, organized presence to the organization over the years and while she will be greatly missed. While Linda may be retiring, we are not going to let her leave us completely and look forward to seeing her and Ronnie at future conferences as retiree members.

Thank you, Linda!

From all of us at NAPMM, we wish you a successful summer season and we look forward to being in touch soon with the 2023 conference announcement. As always, if there is anything we can do to help, please do not hesitate to reach out.

Brendan Tydings, NAPMM President

Congratulations! 2022 Market Manager of the Year

Mark Smith Philadelphia Wholesale Produce Market



Thanks to Mark's leadership, PWPM have cut costs and waste, and increased efficiency in security, maintenance, and operations. In a short time, he's earned the respect of everyone at his market through his approachability and his eye toward the future... **Continue Reading on Page 3**

NAPMM 74th Annual Conference - New Orleans, Louisiana March 7-11, 2022

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This past month the organization finally broke free from the confines of FaceTime, and reunited face to face in the beautiful city of New Orleans. We were immersed in the rich culture and history of the city that is deeply rooted in markets and curbside merchants. In addition to the rich history and culture, members of the organization were able to dive deep into discussions of local food systems, what is entailed in recovery from natural disasters, and how markets can be so important as the heart of a community to drive the recovery process.

We opened up the conference on the evening of March 7th, with a reception hosts just across the street from the hotel at the Pythian Market. This building, full of it's own rich history, is home to a booming food haul on the first level and a fully catered event space and bar on the upper level. The membership enjoyed an open bar, a delicious selection of hor d'oeuvres, and even a carving station. It was a great evening full of networking, connecting with those who we have missed over the past two years of quarantine, and getting to know the many new members who were joining us for the first time.

Following the reception, we wrapped up the night in the hospitality room. It was all a buzz with old friends reconnecting, new members creating new connections, and stories being told of the ins, outs, challenges, and triumphs that each market manger had faced in the recent years.

The next morning we were treated to breakfast in a private room in the hotel's restaurant, and then kicked off a day full of learning. The day opened up with a presentation on the Crescent City Farmers Market and Market Umbrella, and the important role that they played in bringing the community back from Hurricane Katrina. This highlighted, not only the importance of markets in the food system, but also in their ability to create a community and bring people together. The day continued with learning all about the rich food and beverage history and culture in New Orleans, the roots of markets and how the food and beverage history has been so deeply woven into markets, and their importance to the community throughout history and today. Other highlights included a panel discussion and Q & A of Market Mangers representing the organizations' diverse membership and how different management models effect market management, an opportunity to hear all about architectural and grant services that the USDA has to offer to markets, and finally a spotlight on the International Fresh Produce Association and the merger between United Fresh and the Produce Marketing Association. After members grabbed dinner on their own, and had some time to explore New Orleans, the night was once again concluded in the hospitality room where there were some nitty gritty discussions of the real day to day challenges that occurred in the depths of COVID and how those challenges had been handled.

The next two days were packed full of tours. We kicked off the first day of tours with a visit to JV Foods. The size of the building proved to be incredibly misleading, though our group had to split into two to fit inside, the operation was by no means small. This tour showed the value of cultivating relationships with local growers and markets, and demonstrated in incredible business that is able to source and congregate locally grown and produced goods to get them into restaurants at a fair price to the farmer, while also limiting the farmers' expense of marketing, fulfilling, and transporting the goods to the restaurants. We then traveled out to the Westwego Shrimp Lot, where we got to learn all about the aquaculture and seafood industry in New Orleans. We then took a trip over Lake Pontchartrain on the Causeway Bridge, the word's longest bridge over a body of water. This ride brought us to Covey Rise Lodge where we were served a delicious lunch of regional cuisine, in their beautiful lodge. We then boarded tractor pulled wagons and got a tour of their full operation, learning about the produce and flowers that they raise and their unique business model. The day of tours was closed out with a visit to St. Roche Market. This historic market is now home to an astounding food hall with a renowned bar. There, we were able to grab a happy hour drink and learn about the history of the market and how it became what it is today.

The final day of the conference began by boarding the bus once again, but for just a short drive to the French Quarter. As soon as we entered the French Quarter, we were able to begin taking in the businesses that make up the French Market. Most of us started our day with coffee and beignets at Cafe Du Monde, and then explored the area with time to eat and shop before heading in to learn all about the history and management of the French Market and market district. Following that, the membership was given a credit for lunch in the market and adjoining district and given additional time to explore the market, market district, and French Quarter, before boarding the bus to the Mid-City Market. This pop up market was rich with delicious and unbelievably fresh product. We had time to shop, mingle and enjoy the market before boarding the bus to head back to the hotel to get ready for the awards banquet , where we were able to honor Mark Smith from the Philadelphia Wholesale Produce Market as Market Manager of the year. We also honored Linda Best for her service to the organization as she looks toward retirement from the administrator roll. Overall, it was a great night filled with raffles, a beautifully catered meal, an open bar, and celebration of comradeship both new and old.



Congratulations to Mark Smith, winner of NAPMM's Market Manager of the Year Award!

Joining the Philadelphia Wholesale Produce Market (PWPM) as General Manager in the fall of 2018 and NAPMM in 2019, he arrived in a tough year. A Market plagued with internal issues, including financial improprieties and low morale, the Board took a chance at bringing in an individual with no past experience with produce. Mark was savvy enough to translate his knowledge of business, design, government, mechanics, and people and parlay that into many successes for the entire Market. He quickly proved that through listening and innovative thinking, problems can be addressed and solved. As a result, he gained the trust and respect of not only the Board of Directors, but of each and every merchant on the sales floor.



While operating as a for-profit Wholesale Market, their services are also open to the public, and anyone can purchase by the case/carton. The Market is owned by Philaport, the Port of Philadelphia and the Market Manager's supervisor is their Board of Directors (BOD), headed by Chairman George Binck, COO of Procacci Brothers. While the BOD oversees the finances and overall operation, over the last 3.5 years, Mark has supported the BOD in rebuilding the Market's finances to ensure short and long-term financial success for the market and for the 19 merchants who occupy the facility.

Two years ago, PWPM set out on a path to reduce costs and eliminate landfill waste. They partnered with various organizations to meet these goals and currently, their landfill diversion rate is about 65%. As a result, there has been a 50% reduction in waste costs, and, in 2021, new partnerships with area food banks, led by Sharing Excess, increased food donations and further decreased waste. Sharing Excess has taken a spot in their Market breezeway and sorts through produce everyday from 7AM to 11AM, which it in turn shares with various food banks and community hunger organizations. Since July of 2011, they have received over \$2.5 million pounds of produce donations from PWPM merchants.

In terms of facility improvements, Mark oversees a 676,000 square foot facility that is fully-enclosed and fully-refrigerated and secured a \$1.2 million grant from the State of Pennsylvania to replace the refrigeration system. This is the largest of its kind in the world. Mark and his team team have also implemented a program for the entire facility which included new maintenance software to manage thousands of preventative maintenance tasks per year and implemented a cleaning protocol that supports all of our merchants with all of their inspections.

Beyond daily operations and strategic improvements, Mark prioritizes promoting all the good work done at his Market. Every year, PWPM participates in the New York Produce Show in December. Hosting conversations at three different booths, their staff meets with current and potential customers and gives out hoagies directly from the City of Brotherly love. They also give out beanie hats to symbolically represent their chilled marketplace. On social media, followers can see beautiful produce and read about customer experiences or various merchants. On-site, they host approximately 25 tours for various groups throughout the year, including culinary schools, restaurants, supply chain students, international groups, industry trade groups, etc.

Thanks to Mark's leadership, PWPM have cut costs and waste, and increased efficiency in security, maintenance, and operations. In a short time, he's earned the respect of everyone at his market through his approachability and his eye toward the future. Outside of the Market, he attended the College for Creative Studies in Detroit, Michigan and studied Industrial Design. He holds a Bachelor's Degree in Business Administration and is certified in Project Management. He is seeking his Master's Degree in Management and Leadership. Mark previously served under Pennsylvania Governor Tom Wolf in various roles since early 2015, including planning the Pope's historic visit to Philadelphia, which included the largest national security event in the U.S. He was also named as Executive Director of Broadband Initiatives to develop and execute a state-wide strategy to increase broadband across PA.

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<u>www.napmm.org</u>

- Become a Certified Market Manager and/or Nominate a colleague for the Market Manager of the Year Award
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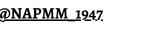
-Social Media & Marketing-We're coming to you live from all new platforms!

Follow content across social media (Instagram, Facebook, and LinkedIn), website blogs, and e-blasts!

- **Promote Your Market**: Let's feature your Market! Each month NAPMM will feature a new Market Member. Email contactnapmm@gmail.com if you'd like to be featured.
- **Engage**: Like, comment, share, and repost content. Encourage others to join NAPMM and follow fellow Market Members as well.
- **Celebrate Weekly**: Tag social media channels in your weekly Market Stories and content. We'll repost to drive traffic to your page and raise awareness about your Market.











Market Shoutouts!

Great things are happening just around every corner!

Hunts Point Produce Market:

Located on 113 acres in the South Bronc since 1967, the Hunts Point area is home to one of the largest wholesale fresh produce distribution facilities of its kind in the U.S., and alone supplies New York City with roughly 25% of all of their fresh produce. After many years of dedication to updating the facility, the city has allocated \$140 million dollars to the Hunts Point Market and South Bronx neighborhood for those needed improvements. **Congratulations Phil Grant and everyone at the Hunts Point Produce Market!** We can't wait to see you thrive into the future!





Findlay Market:

Located in Cincinnati Ohio, Findlay Market is Ohio's oldest continuously operated public market. Findlay Market provides extraordinary programming that delves deep into the rich culture of their community. In honor of Juneteenth right around that corner, Findlay Market will be hosting a three day celebration event consisting of live music, panel discussions, a tasting event featuring the Black-owned businesses of the Findlay Market and more. This event will span from June 17th through June 19th.

Lenexa Public Market Market:

Located in the City Center of Lenexa, Kansas, the Lenexa Public Market provides the community with a variety of benefits ranging from commercial commodities, to local food commodities, to a culinary destination and gathering place. In addition to these items that the community benefits from, they have shown their dedication to the youth and entrepreneurship in their community through their summer Kid Makers Market. This gives the youth in the community the opportunity to not only showcase goods that they create themselves, but immerses them in an experience of true entrepreneurship from an early age.















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Where would you like to see a conference held?



Would you be interested in serving on a committee for the Board of Directors?



Are you aware of any Markets who may wish to be a new member of NAPMM?

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